

To the Chair and Members of

Council

Capital Programme 2015/16 to 2018/19

Relevant Cabinet Member(s)	Wards Affected	Key Decision
Ros Jones, Mayor of Doncaster	All	K1240

EXECUTIVE SUMMARY

Capital Programme Budget Proposal

1. Doncaster Council will continue to invest in the future of the Borough with an estimated **£386m** of capital investment over 2015/16 to 2018/19 that will stimulate growth and prosperity despite the tough economic conditions, with **£147m** of spend estimated for 2015/16. The Council is investing in projects to continue to improve education, housing, infrastructure, leisure and culture, as well as attracting investors and visitors to the Borough.
2. Capital spending is something that is bought or built that generally lasts more than one year, such as a road or building. Most capital funding is allocated for spending on specific projects. Capital spending is different from revenue spending, which covers the day to day costs of running Council services, but can assist the revenue budget by helping to reduce running costs by providing more efficient facilities.
3. The proposed Capital programme for 2015/16 to 2018/19 will have wide-ranging benefits for Doncaster including:-

Adult, Health and Well Being projects:-

- 1,500 housing adaptations for the disabled are estimated to be completed per year, with an estimated funding package of **£12.5m**;
- **£3.1m** is estimated to be spent on the Borough's public leisure centres over the four year programme, with around **£1m** estimated for 2015/16 for fabric maintenance and system replacement works mainly at Adwick, Dearne Valley and the Dome;
- **£1.5m** of further investment in the Care First IT system to support the care for elderly residents in the Borough by bringing together information on the care currently being provided and enabling more efficient planning of future care.

Finance and Corporate Services projects:-

- **£5m** of investment in IT projects, which includes **£1.7m** for further functions in the Enterprise Resource Planning (ERP) system integrating a number of systems for more efficient services, improve management information, and improve customer access and service;
- **£29.7m** of further investment is available through the Investment and Modernisation Fund over 2015/16, 2016/17 and 2017/18 to fund projects to deliver more efficient services and enable savings to be made.

Learning and Opportunities – Children and Young People projects:-

- The new Carr Lodge primary academy school will be finished in 2015/16, along with the major extension at Hexthorpe Primary creating a total of 630 new primary school places at an estimated **£3.5m**;
- 210 new primary school places in addition to the above are estimated to be created in 2015/16, with investment estimated at **£2.9m**;
- Thirty schools are estimated to have a range of improvements works completed in 2015/16 including roof replacement, electrical and lighting upgrades, window replacement and heating system improvements, investing **£3m**.

Regeneration and Environment projects:-

Development

- Rail Engineering Campus construction started and project managed by the Council. The project is being developed and is estimated to cost up to **£30m** and currently estimated be funded by grant;
- The cinema and restaurant units in the Waterdale area complete and open (works not managed by DMBC), with the Council part funding **£0.6m** of the public realm and infrastructure;
- FARRRS phase 1 will be substantially complete and phase 2 preliminary works started (subject to funding applications) in 2015/16, total investment estimated at **£31.7m** over the four year programme.

Environment

- A joint waste facility with Rotherham and Barnsley will be established in 2015/16, to divert of waste from landfill, increase recycling and cost less than current arrangements, investing **£7.7m**;
- A range of road safety, traffic management, re-surfacing and improvement works to roads, footpaths and bridges will be delivered in 2015/16 through the Local Transport Plan at an estimated **£5.7m**;
- **£9.8m** invested to deliver the Smartlight Street Lighting project, replacing the Council's street lights and installing a central management system to create a more efficient and flexible system.

Housing

- 21 empty properties will be brought back into use in 2015/16 through the investment of **£2.1m**, with at least a further 40 estimated over the two year period 2016/17 to 2017/18, a total of **£5.3m** of planned investment for the four year programme;
- 72 new Council owned affordable units will be built in 2015/16 through the Council's Affordable Housing programme, with an additional 295 (367 in total) estimated over the four year programme from an investment of **£34.8m**. In addition to this Registered Social Landlords (RSLs) are expected to deliver 59 properties in 2015/16 and an additional 414 (473 in total) over the four period;
- **£15.4m** will be invested by the Council over 2015/16 and 2016/17 to improve the thermal efficiency of 1,700 council properties through thermal cladding and roof replacement (this cost is net of **£2m** of grant funding being secured by the contractors delivering this work).

Trading

- **£1.1m** of further investment in the Borough's markets in 2015/16, including Mexborough and the Wool Market;
 - Improvement works at the Colonnades building investing **£0.7m**.
4. To demonstrate the Council's longer term capital investment plans, the Capital programme has been extended to four years from the current three years that was approved for 2014/15 to 2016/17. This will also help to meet a recommendation in the recent Peer Review that the Council extends its financial planning horizon.
 5. Doncaster Council has identified funding for all the proposals in the Capital budget, subject to some funding bids, and to keep the budget affordable the estimated asset sales need to be delivered and projects cannot exceed their budget allocations.
 6. This Capital investment programme is part of the Mayor's budget proposal and will be presented to all Members of the Council to vote on the 3rd March 2015.

EXEMPT REPORT

7. This report is not exempt.

RECOMMENDATIONS

8. Council are asked to approve the Capital Budget proposals for 2015/16 to 2018/19 as set out in this report are approved. This includes:-
 - Approving the Capital programme, noting the proposed investment over the next four years and note what that will deliver (paragraphs 15 to 35);
 - Agreeing that the allocation of receipts generated from the Asset Rationalisation Programme are determined by the Director of Finance and Corporate Services in consultation with the Mayor (paragraphs 43 to 46);
 - Approving that Cabinet take responsibility for agreeing the allocations for the Social Care Community Capacity Grant (paragraph 16), and any significant changes to the Schools Condition Programme (paragraph 26) and the balance of

the Local Transport Plan funding (paragraph 33) and are agreed in consultation with the relevant Portfolio Holder.

WHAT DOES THIS MEAN FOR THE CITIZENS OF DONCASTER?

9. Doncaster citizens will benefit from the continued Capital investment in public facilities such as schools, leisure centres, roads, markets, affordable housing and waste collection, and also from the Council facilitating growth by working with a range of partners to deliver affordable housing, a new cinema and restaurants units in the town centre, investment in Robin Hood airport and the rail college for example. More outputs are included in the Executive Summary.

BACKGROUND

Doncaster's Capital Investment - Where the Council proposes to invest its Capital funds and what that will achieve

10. Over the next four years Doncaster Council estimates it will invest **£386m** of capital funds in Doncaster, with **£147m** estimated for 2015/16. This will benefit the Borough and its residents by the delivery of effective and efficient services, stimulate growth and prosperity and encourage companies to create jobs in the Borough. This will be achieved in part by continuing to improve our roads and access to the Borough, and bringing forward housing and commercial sites for development.
11. The Council can afford all the proposals being made, subject to some funding bids – the rail college for example, and have considered the on-going costs to make sure the Capital investment is not committing the Council to future revenue costs it cannot afford. Projects will not be committed to until their funding package is secured.
12. By having a four year programme there is some estimating of resources and these will be confirmed as more information becomes available. These estimates and programmes of work are regularly reviewed to make sure that the investments remain affordable and are project managed by the most appropriate Directorate.
13. The Capital programme is arranged by Directorate and the outcomes in this report have been listed in the same way so it is clear who is responsible for delivering them. A programme summary by Directorate is below. A summary by service area is shown on Appendix 1a.

Summary of the Doncaster's Capital Investment by Directorate

Directorate	2015/16 £m	2016/17 £m	2017/18 £m	2018/19 £m	Total £m
Adults, Health and Well-Being	6.9	5.1	5.0	3.0	20.0
Finance and Corporate Services	13.2	12.2	12.1	0.6	38.1
Learning and Opportunities – Children and Young People	11.8	5.8	4.0	5.9	27.5
Regeneration and Environment	115.5	81.0	58.2	45.5	300.2
Total	147.4	104.1	79.3	55.0	385.8

14. In the following sections, unless stated otherwise, the value for 2015/16 is shown first and *then the total for the four year programme is in brackets*. All financial figures have been highlighted in bold.

Adults, Health and Well-Being Capital Programme

15. The total investment managed by this Directorate is estimated to be **£20m** over the four year programme, with **£6.9m** in 2015/16. The three largest areas are Housing Adaptations **£3.6m (£12.5m)**, Doncaster Leisure Trust (improvement grants) **£1.0m (£3.1m)** and the Adults Social Care System (known as Carefirst) **£1.2m (£1.5m)**. A further analysis is shown in Appendix 1b.

16. One new addition has been included in the programme and is **£0.8m** of Social Care Community Capacity Grant (**£2.5m** over the four year programme). The grant conditions mean that this can only be used for Capital investment in adult social care. The allocation of this funding to specific projects has not yet been made but will be recommended by the Health and Well-Being Board and proposed to Cabinet in early 2015/16. A summary of the addition is included on Appendix 2, page 1.

17. This is a relatively small programme but the outputs are wide ranging and will benefit a high number of Doncaster residents and some notable outcomes have been detailed in the Executive Summary.

18. The Extra Care strategy is being developed which is likely to identify the need for some Capital funding. Costs and possible funding sources will be evaluated through the strategy's development and may well include the Social Care Community Capacity Grant.

Finance and Corporate Services

19. Finance and Corporate Services are estimated to manage **£38.1m** of funds over the four year programme, with **£13.2m** in 2015/16. The major areas of spend are investment in ICT **£2.4m (£3.3m)** through the approved ICT Strategy, additional capabilities for the ERP system **£0.7m (£1.7m)**, the Investment and Modernisation Fund **£10m (£29.7m)** (though approved amounts are moved to the Directorates that are managing the projects) and the **£2.0m** South Yorkshire Broadband contribution starting in 2016/17. A further analysis is shown in Appendix 1c.
20. It is anticipated that this **£2.0m** will be funded through the Sheffield City Region Investment Fund (SCRIF) and free up this allocation of Corporate Resources for other projects, but until SCRIF is confirmed the allocation cannot be released. This confirmation should be available in Autumn 2015.
21. Four new projects have been included in the proposed programme and result from the recently approved IT Strategy. These are listed below and summarised in Appendix 2, page 1:-
 - Data Centre Converged Network **£0.2m (£0.3m)**;
 - Perimeter Security and Segregation **£0.1m (£0.2m)**;
 - ICT Strategy Projects **£0.9m (£1.1m)**;
 - Public Education Web E-mail and Anti-Virus Threat Management Upgrade **£0.1m**.
22. Notable outcomes over 2015/16 include:-
 - Upgrade of perimeter security and firewalls to protect the Council's networks and accept card payments for services, investing **£0.1m**;
 - Upgrade of security for the corporate, schools and public (used by libraries) networks in 2015/16 to protect essential systems and computers, costing **£0.1m**;
 - Establish a data warehouse to process and manage business data to create a trusted central data store and much improve a "tell us once" approach where updates in customer information is fed through to relevant systems and partners automatically, investing **£0.2m** as part of the ICT Strategy;
 - Upgrade of the Electronic Document Records Management System to scan documents and move towards paperless services to support services such as Revenues and Benefits, Planning, Legal and St Leger Homes, investing **£0.5m**.

Learning and Opportunities – Children and Young People

23. The total investment via this Directorate is estimated to be **£27.5m** over the four year programme, with **£11.8m** in 2015/16. The major areas of investment are creating additional School Places **£6.4m (£12.1m)**, the Schools Condition Programme **£2.2m (£8.2m)** and the School Roofs Programme **£0.8m (£1.5m)**, which finishes at the end of 2016/17. It is important to note that these programmes are in development and so are subject to change, if for example cost estimates change or schools leave the Council's control. A further analysis is shown in Appendix 1d.

24. Two new projects have been added to this programme, below, and a summary of these is provided in Appendix 2, page 2:-
- Armthorpe Southfield Primary School expansion – additional resources **£0.4m** (totalling **£1.2m** over 2014/15 and 2015/16);
 - Additional safeguarding and security for schools **£0.1m (£0.2m)**.
25. Considerable amounts of effort and investment is being made to improve the condition of our schools and create new school places. The Executive Summary outlined the main outcomes for this Directorate and more detail on the school building improvements is below, investing **£3m** in 2015/16 (**£9.7m** over the four year programme) and the 2015/16 estimated works include:-
- Thirteen schools will have their main electrics upgraded and six will have their lighting upgraded investing **£0.5m**;
 - Nine schools will have a range of heating, boiler and pipework improvements an estimated **£0.7m**;
 - Eight schools will have their windows replaced, investing **£0.4m**;
 - Four schools will have their roofs replaced, with another one having their roof significantly improved at estimated investment of **£0.8m**.
26. The Schools Condition programme will be refined and the values and locations are subject to change once detailed design has been completed. Significant amendments will be agreed with the Portfolio Holder / Cabinet for this area and updates will be available through the quarterly Finance and Performance Improvement report to Cabinet and Overview and Scrutiny Management Committee.
27. The projects listed on appendix 1d have estimated values attached to them but experience over the last few years shows that after detailed design these estimates invariably increase. It is acknowledged that accurate final estimates are very difficult to assess until final design is completed, therefore Finance have included a **£0.2m** per annum contingency budget to this programme. If the trend of increased costs continues, the Service will have to make hard decisions on which projects are prioritised to fit within the available funding.

Regeneration and Environment

28. The programme managed by this Directorate is the largest individual programme in terms of project numbers and value at an estimated total investment of **£300.2m**, with **£115.5m** in 2015/16. The main areas of investment are SCRIF projects (not including FARRRS) **£2.9m (£40.2m)**, FARRRS (phases 1 and 2) **£17.6m (£31.7m)**, Waste projects **£14.6m (£14.8m)**, the transport block **£5.7m (£22.9m)** and housing projects **£44m (£137.6m)**. A further analysis is provided in Appendix 1e.

29. Five new projects have been added into the programme, the first into Development and the other four into the Trading and Support Services section, and are summarised on Appendix 2, pages 2 and 3 :-
- FARRRS Phase 2 extension – additional resource **£0.5m**;
 - Mexborough Markets improvements **£0.3m**;
 - Wool Market re-wiring **£0.1m**;
 - Town Centre Markets toilets and Corn Exchange Wash Down facility refurbishment **£0.1m**;
 - Retained buildings conditions improvement works **£0.3m**.
30. The outcomes for this Directorate have been split into service area due to their number and the outcomes below are in addition to those in the Executive Summary.
31. The outcomes delivered by the Development section also include:-
- Mansion House improvement works completed in 2015/16, investing an estimated **£0.5m**;
 - DN7 (SCRIF) preliminary works underway with the main works planned to start in 2016/17, at a total estimate of **£15.1m** over the four year programme.
32. Environment and Transport services are estimated to deliver the Waste Transfer Station, complete and operational in 2015/16, that will enhance service delivery, with investment of **£6.2m**. A further breakdown of the investment in Transport summarised in the Executive Summary is below:-
- Five road safety projects and eight traffic management projects will be delivered in 2015/16, investing **£0.6m**;
 - Eleven sections of highways, totalling 4.5 miles will be resurfaced and improved in 2015/16 to make them safer and more serviceable at an estimated **£1.4m**;
 - **£0.7m** used to deliver ten footway reconstruction projects and surface dress around 26 miles of Doncaster's roads;
 - Ten bridges and culverts will have improvement works completed at an estimated **£1.5m**.
33. The block budgets for the 2015/16 Local Transport Plan programme have started to be allocated to projects, based on assessment of need through surveys and investigations, and these can be seen on Appendix 1e. It should be noted that these are estimates at this time and are subject to change. The Council has recently received the notices of allocations and are higher than originally estimated and so not all of the budget has been allocated as yet. The balance of the budgets will be agreed with the relevant Portfolio Holder / Cabinet before being committed to.
34. The outcomes for the Housing and Trading Services elements of the programme are included in the Executive Summary.

35. Four bids have been included in SCRIF following a prioritisation process and if successful could result in around **£60.3m** of grant being available, **£9.3m** of which is estimated to be used after this four year programme. The outline business cases for FARRRS Phase 2 (**£13m** of SCRIF) and the DN7 project (**£14.1m**) at Hatfield have been approved (known as stage 1A) and work is taking place to submit the full business cases, known as stage 1B, by the end of March 2015. The outline business case for the Urban Centre programme of works (**£23.9m**) has been submitted and the Council is awaiting the outcome. Individual full business cases for that programme will be submitted as they develop. The outline business case for the A630 West Moor Link dualling project (**£9.3m**) is estimated to be submitted in 2016. Barnsley Council are leading on development of the **£8m** Superfast Broadband SCRIF bid discussed in paragraph 20, and so only the **£2m** possible contribution shows in Doncaster's programme.

Asset Sales

36. So that the Council can deliver its priorities, it needs some funds without external constraints. The income generated by selling assets is one of the most flexible examples of this funding type and are called Capital Receipts. In previous years there have been elements of un-ring fenced grant but these will be used before 2015/16. These unrestricted funds are known as Corporate Resources.

37. Over the next four years the Council has estimated **£13.3m** will be received from asset sales from the Disposal Programme, which is largely made up of plots of land. This will be added to an estimated **£5m** of receipts brought forward to total **£18.3m**. After funding existing commitments of **£15.5m** (appendix 3a and b), there is an estimated **£2.8m** of unallocated Corporate Resources available to fund new projects over the four year programme (appendix 3c). These will use all the unallocated Corporate Resources.

38. There are a low number of high value sites and to prevent delays to the Capital programme, it is vital that the sales are delivered at the times and amounts estimated. The full sale prices (at market value) are expected, although for budget setting purposes the estimated sale values have been reduced by 40% in 2015/16 and 2016/17 and 75% in 2017/18 and 2018/19. It is harder to estimate what will happen in 2017/18 than in 2015/16 and so the risk adjustment is higher in 2017/18 and 2018/19. This approach of setting the budget on the risk adjusted estimates is prudent as it helps to minimise the effect of any delayed sales and helps the Council to ensure Corporate Resources do not become over committed.

Corporate Resources

39. A number of projects funded by Corporate Resources have already been approved and shown on Appendix 3a and b and include:-

- **£1.7m** in total for further development of the Council's Enterprise Resource Planning (ERP) Financial system;
- **£3.1m** for further investment in public leisure centres;

- **£3.4m** in total for IT development and improvements;
 - **£2.0m** for the Council's contribution to the South Yorkshire Broadband project;
 - **£1.3m** for a new electricity substation in the Lakeside area.
40. Nine new proposals using Corporate Resources have been put forward as part of the proposed Capital programme and are summarised in Appendix 3c.
41. The table below shows the existing Corporate Resources, and both commitments and new proposals for 2015/16 to 2018/19. The Brought Forward from previous year total is **£5m** and not **£5.4m** as that would double count some resources that were brought into 2015/16 but will not be used in that year and are estimated to be carried forward and used in 2016/17:-

	2015/16	2016/17	2017/18	2018/19	Total
	£m	£m	£m	£m	£m
Brought Forward from previous year	5.0	0.3	0.0	0.1	5.0
Delivered In Year	4.6	4.3	3.9	0.5	13.3
Cumulative Total Resources available	9.6	4.6	3.9	0.6	18.3

Approved Committed Projects – App 3a	2.7	0.0	0.0	0.0	2.7
Approved Uncommitted Projects – App 3b	4.7	3.8	3.7	0.6	12.8
New Proposals – App 3c	1.9	0.8	0.1	0.0	2.8
Total	9.3	4.6	3.8	0.6	18.3

Cumulative Balance (to carry forward)	0.3	0.0	0.1	0.0	0.0
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Annual Allocations of Corporate Resources

42. There are a small number of projects that receive an annual allocation of Corporate Resources, but are reducing in number. The 2015/16 allocations are for the Major Projects team **£0.4m**, Closed Landfill sites **£0.2m** (both Regeneration and Environment), and IT storage **£0.3m** (Finance and Corporate Services). In previous years not all of these allocations get used in the year that they are allocated for. If these annual allocations are not specifically approved at the end of the financial year, the balance is returned to Corporate Resources and not carried forward to the next financial year. This encourages the delivery of priorities or enables the allocations to be utilised.

Asset Rationalisation Programme (ARP) Receipts

43. The Council is completing a review of its buildings and is estimated to result in a significant reduction in the number of buildings that are currently owned. This will generate Capital receipts but estimates have not been included in the Capital programme to allow a flexible approach to be taken in reducing the number of buildings, focussing on reducing levels of revenue spend and not on generating receipts. This allows options such as leasing buildings to be considered.

44. Normally Capital receipts can only be used on Capital spend but through the Transformation Challenge Award, the Government will allow the Council to use **£750k** of receipts generated by the sale of buildings through the ARP to be used to meet revenue costs of service transformation, such as relocation costs, revenue elements of building upgrades and mobile access to services. Therefore, the first **£750k** of receipts generated through the ARP will be used in this way.
45. It may be that some of the receipts above the **£750k** discussed above generated through the ARP will be used for works to retained buildings but there are not currently enough ARP receipts to fund works required in 2015/16. With this in mind, the Retained Buildings Condition Improvement Works bid for Corporate Resources **£0.3m** has been included in the proposed Capital programme.
46. Cabinet are asked to support the recommendation that the allocation of Capital receipts to projects and areas of work will be determined by the Director of Finance and Corporate Services in consultation with the Mayor.

Future Capital Allocations and Funding

47. In previous years there has been a separate statement of how the Council's Capital funding sources will be ring fenced, called the Capital Investment Strategy. A review of funding sources has been completed and the vast majority are allocated either by legislation or by the funder and so a separate statement will no longer be needed.
48. Funding allocations will be used in line with the relevant legislation or funding guidance. For funding that allows the Council discretion on how it is used and any new funding allocations made during the year, the Director of Finance and Corporate Services will confirm to which part of the Capital programme it will be applied.
49. The Director of Finance and Corporate Services will also approve requests to amend the use of Corporate Resources during the year after consultation with the Mayor, and these will be reported quarterly to Cabinet and OSMC as part of the Finance and Performance Improvement report.
50. Receipts that are generated from projects using Prudential Borrowing will be identified through the project specific approval report and can be ring-fenced to repay the borrowing for that project, meaning they would not be available to the wider capital programme.

Investment and Modernisation Fund

51. Some projects can generate savings but need capital investment up front. Without the initial Capital investment these projects quite often do not develop. This Fund was set up in 2013/14 with **£50m** of funding available to help address this, and allows the Council to deliver better and more efficient services whilst generating savings.

52. The Fund is financed using borrowing and the borrowing costs are paid for from the savings or income generated by the projects and so rather than put pressure on the revenue budget, they help to meet the budget reduction targets.
53. There is an estimated **£10m** of funding available in 2015/16, and **£29.7m** over the four year programme. Teams are encouraged to think creatively about how services could be improved but also need to develop a robust business plan so that the project is realistic and deliverable. Examples of projects funded through the Fund include:-
- **£9.2m** in total for the Smartlight project (in the Environment outcomes in the Executive Summary);
 - **£3.6m** for the fleet replacement programme, as buying vehicles is cheaper than leasing;
 - **£0.2m** for solar panel installations to generate income and create green energy.

OPTIONS CONSIDERED

54. Option 1 – Do not invite any new Capital proposals for the 2015/16 to 2018/19 Capital budget process.
55. Option 2 – Ask Directorates to submit Director supported Capital proposals that are considered essential to both their service and the Council’s priorities.

REASONS FOR RECOMMENDED OPTION

56. Option 2 has been adopted, allowing the Council to make informed recommendations on the allocation of Capital resources.

IMPACT ON THE COUNCIL’S KEY PRIORITIES

	Priority	Implications
	<p>We will support a strong economy where businesses can locate, grow and employ local people.</p> <ul style="list-style-type: none"> • <i>Mayoral Priority: Creating Jobs and Housing</i> • <i>Mayoral Priority: Be a strong voice for our veterans</i> • <i>Mayoral Priority: Protecting Doncaster’s vital services</i> 	<p>All priorities are relevant and are considered against the available resources during budget setting.</p>
	<p>We will help people to live safe, healthy, active and independent lives.</p> <ul style="list-style-type: none"> • <i>Mayoral Priority: Safeguarding our Communities</i> • <i>Mayoral Priority: Bringing</i> 	

	down the cost of living	
	We will make Doncaster a better place to live, with cleaner, more sustainable communities.	
	<ul style="list-style-type: none"> • <i>Mayoral Priority: Creating Jobs and Housing</i> • <i>Mayoral Priority: Safeguarding our Communities</i> • <i>Mayoral Priority: Bringing down the cost of living</i> 	
	We will support all families to thrive.	
	<ul style="list-style-type: none"> • <i>Mayoral Priority: Protecting Doncaster's vital services</i> 	
	We will deliver modern value for money services.	
	We will provide strong leadership and governance, working in partnership.	

RISKS AND ASSUMPTIONS

57. Specific risks and assumptions have been detailed in the report. Two to note in this section relate to the risk of asset sales being delayed or being delivered at a lower value than estimated, and this is discussed in paragraph 38. The second is that the estimated funding for Transport and Education are lower than estimated and would mean that programmes of work would have to be reviewed.

LEGAL IMPLICATIONS

58. In accordance with the provisions of the Local Government Act 2003, a local authority may borrow money – (a) for any purpose relevant to its functions under any enactment, or (b) for the purposes of the prudent management of its financial affairs.

59. Each individual drawdown of Capital funds of one million pounds or more will require further approval by the Director of Finance and Corporate Services, in consultation with the Portfolio Holder for Finance and Corporate Services in accordance with Financial Procedure Rules.

60. Further, specific legal advice will be required as each project progresses. Each individual project should be procured in accordance with Contract Procedure Rules and EU Procurement Regulations as appropriate.

FINANCIAL IMPLICATIONS

61. Financial implications are contained within the body of the report. Specific project approval will be required for each project as they are developed as per the Financial Procedure Rules. These will help to ensure that the Capital programme remains

affordable as projects will not start until the required funding has been identified.

62. The use of prudential borrowing to fund projects such as the Investment and Modernisation Fund will be managed within the prudential indicators as approved in the Council's Treasury Management Policy. The Director of Finance and Corporate Services has delegated powers through this policy to make the most appropriate form of borrowing from approved sources. The borrowing will therefore be incorporated within the Council's four year Capital programme for 2015/16 to 2018/19.

EQUALITY IMPLICATIONS

63. The Council must consider and have due regard to the three aims of the general equality duty, outlined below when developing and implementing the projects in the Council's Capital programme.
64. The Public Sector Equality Duty (PSED) created by the Equality Act 2010 came into force in April 2011. The new Equality Duty requires public bodies to have "due regard" to the need to:-
- a. Eliminate discrimination, harassment and victimisation and other conduct prohibited by the Equality Act 2010;
 - b. Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it; and
 - c. Foster good relations between persons who share a relevant protected characteristic and persons who do not share it.
65. The protected groups are age, civil partnership and marriage, disability, gender, gender reassignment, pregnancy and maternity, race, religion or belief, and sexual orientation.
66. The Council will ensure it makes fair and informed financial decisions, demonstrating its commitment to improving outcomes for the most vulnerable groups of people living in Doncaster. The weight given to the general duty will depend on how that area of work affects discrimination, equality of opportunity and good relations. For example, projects involving social care or community safety are likely to be more relevant and have greater impact on equality than those on waste disposal. The Council uses a simple due regard process to ensure due regard is considered and to support a transparent, effective process that is accountable to users and residents. Amongst others, the "due regard" will be informed by:
- a. Establishing the key equality issues across Doncaster (Equality Analysis) – Our Equality and Inclusion Plan 2014-2017 has been developed alongside our financial planning process and includes a significant analysis of equality information to identify the key equality issues across Doncaster. We will use the equality information to inform the developments of individual projects;
 - b. Consultation - Individual projects require specific approval before committing and incurring spend. Through these approvals the project specific equality implications will be assessed and consultation completed as required;
 - c. Prioritisation and Planning – the projects in the Capital programme have been assessed as priorities for Doncaster's residents and the Council. Due to the number and range of projects it is not possible to discuss the individual equality considerations in this report, but the Council is committed to assessing a project's impact to ensure fairness and equality.

CONSULTATION

67. Directors have confirmed that the new proposals are priorities for their services and Executive Board have reviewed the existing programme and all the new proposals.
68. If required, each project will complete specific consultation before implementation.

This report has significant implications in terms of the following:

Procurement		Crime & Disorder	
Human Resources		Human Rights & Equalities	
Buildings, Land and Occupiers	X	Environment & Sustainability	
ICT		Capital Programme	X

BACKGROUND PAPERS

69. Cabinet Report – Finance and Performance Improvement Report – Quarter 1 2014/15
Cabinet Report – Finance and Performance Improvement Report – Quarter 2 2014/15

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Director of Finance and Corporate Services

CAPITAL PROGRAMME 2015/16 TO 2018/19 - DIRECTORATE SUMMARY

PROGRAMME						LATER YEARS
	2015/16	2016/17	2017/18	2018/19	FOUR YEAR TOTAL	2019/20 & BEYOND
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
ADULTS, HEALTH & WELL-BEING PROGRAMME						
ADULT SOCIAL CARE	4,868	3,806	3,806	2,965	15,445	0
COMMUNITIES	1,209	986	1,238	50	3,483	0
MODERNISATION & COMMISSIONING	778	318	0	0	1,096	0
ADULTS, HEALTH & WELL-BEING TOTAL	6,855	5,110	5,044	3,015	20,024	0
FINANCE & CORPORATE SERVICES						
CUSTOMER SERVICES & ICT	2,437	695	158	0	3,290	0
FINANCE & PERFORMANCE	10,718	11,500	11,935	636	34,789	0
FINANCE & CORPORATE SERVICES TOTAL	13,155	12,195	12,093	636	38,079	0
LEARNING & OPPORTUNITIES - CHILDREN & YOUNG PEOPLE						
COMMISSIONING & OPPORTUNITIES	650	250	250	250	1,400	250
LEARNING & ACHIEVEMENT	11,170	5,520	3,710	5,700	26,100	4,900
LEARNING & OPPORTUNITIES - CHILDREN & YOUNG PEOPLE TOTAL	11,820	5,770	3,960	5,950	27,500	5,150
REGENERATION & ENVIRONMENT						
DEVELOPMENT	38,426	37,205	21,310	10,833	107,774	54,219
ENVIRONMENT	26,561	9,739	5,832	5,406	47,538	10,812
HOUSING	43,979	33,544	30,910	29,160	137,593	0
TRADING & SUPPORT SERVICES	6,551	575	200	0	7,326	0
REGENERATION & ENVIRONMENT TOTAL	115,517	81,063	58,252	45,399	300,231	65,031
TOTAL ESTIMATED SPEND	147,347	104,138	79,349	55,000	385,834	70,181
CAPITAL FUNDING						
CORPORATE RESOURCES	9,282	4,620	3,783	636	18,321	2,320
EARMARKED RESERVES	1,373	319	0	0	1,692	0
EXTERNAL CONTRIBUTIONS	20,977	993	-2,113	387	20,244	-604
GRANTS	20,919	36,234	22,998	9,734	89,885	51,099
MAJOR REPAIRS RESERVE	27,825	23,187	21,113	19,631	91,756	0
PRUDENTIAL BORROWING	32,925	15,049	12,923	-387	60,510	1,468
REVENUE CONTRIBUTION - GENERAL FUND	374	689	0	0	1,063	0
REVENUE CONTRIBUTION - HRA	12,054	9,773	10,187	11,029	43,043	0
SUPPORTED CAPITAL EXPENDITURE (C)	17,606	11,693	9,343	10,908	49,550	15,398
SUPPORTED CAPITAL EXPENDITURE (C) - DFC	1,381	500	500	500	2,881	500
USABLE CAPITAL RECEIPTS (HOUSING)	1,507	565	565	565	3,202	0
USABLE CAPITAL RECEIPTS (SERVICE TRANSFORMATION CHALLENGE)	375	375	0	0	750	0
WATERDALE DEVELOPMENT ACCOUNT	749	141	50	1,997	2,937	0
TOTAL CAPITAL FUNDING	147,347	104,138	79,349	55,000	385,834	70,181

ADULTS, HEALTH & WELL-BEING CAPITAL PROGRAMME 2015/16 TO 2018/19

CAPITAL INVESTMENT	2015/16	2016/17	2017/18	2018/19	FOUR YEAR PROGRAMME TOTAL
	£'000s	£'000s	£'000s	£'000s	£'000s
ADULT SOCIAL CARE	4,474	3,806	3,806	2,965	15,051
SOCIAL CARE COMMUNITY CAPACITY GRANT	841	841	841		2,523
HOUSING ADAPTATIONS	3,633	2,965	2,965	2,965	12,528
DISABLED FACILITIES GRANT DFG & HOUSING ADAPTATIONS FOR THE DISABLED	1,833	1,165	1,165	1,165	5,328
	1,800	1,800	1,800	1,800	7,200
COMMUNITIES	1,209	986	1,238	50	3,483
DONCASTER LEISURE TRUST	975	938	1,190		3,103
CUSWORTH HALL - FABRIC REPAIRS	11				11
CUSWORTH HALL - FURTHER IMPROVEMENTS	4				4
MUSEUM & ART GALLERY CHILLER	30				30
WW1 DIGITAL RESOURCE AND OTHER	57	19	19	20	115
WW1 EXHIBITIONS	55	29	29	30	143
PARKS & PLAYGROUNDS	77				12
ROSSINGTON LINEAR PLAY TRAIL	12				12
QUARRY PARK IMPROVEMENTS S106	65				65
MODERNISATION & COMMISSIONING	778	318			1,096
ADULTS SOCIAL CARE SYSTEM	778	318			1,096
ADULTS, HEALTH & WELL-BEING CAPITAL PROGRAMME	6,461	5,110	5,044	3,015	19,630
REVENUE COSTS OF CAPITAL					
SOCIAL CARE IT SYSTEMS	394				394
ADULTS, HEALTH & WELL-BEING REVENUE COSTS OF CAPITAL	394				394
ADULTS, HEALTH & WELL-BEING CAPITAL PROGRAMME INC. REVENUE COSTS OF CAPITAL	6,855	5,110	5,044	3,015	20,024
ADULTS, HEALTH & WELL-BEING CAPITAL SOURCES OF FUNDING	2015/16	2016/17	2017/18	2018/19	FOUR YEAR PROGRAMME TOTAL
	£'000s	£'000s	£'000s	£'000s	£'000s
CORPORATE RESOURCES	1,020	938	1,190		3,148
EARMARKED RESERVES	1,173	319			1,492
EXTERNAL CONTRIBUTIONS	77				77
GRANTS	1,853	1,788	1,789	950	6,380
MAJOR REPAIRS RESERVE	1,800	1,800	1,800	1,800	7,200
USABLE CAPITAL RECEIPTS (HOUSING)	932	265	265	265	1,727
TOTAL ADULTS, HEALTH & WELL-BEING PROGRAMME FUNDING	6,855	5,110	5,044	3,015	20,024

FINANCE AND CORPORATE SERVICES CAPITAL PROGRAMME 2015/16 TO 2018/19

<u>CAPITAL INVESTMENT</u>	2015/16	2016/17	2017/18	2018/19	FOUR YEAR PROGRAMME TOTAL
	£'000s	£'000s	£'000s	£'000s	£'000s
<u>CUSTOMER SERVICES & ICT</u>	<u>2,437</u>	<u>695</u>	<u>158</u>		<u>3,290</u>
ENTER DATA STORAGE & BROCADE	160	85	85		330
VIRTUAL SERVER EXPANSION/REFRESH (VMWARE)		30			30
CRM SYSTEM/CUSTOMER ACCESS	316				316
ELECTRONIC DOCUMENT RECORDS MANAGEMENT SYSTEM	500				500
ICT INFRASTRUCTURE HARDWARE UPGRADES	160	150			310
VIRTUALISED ORACLE ENVIRONMENT		110			110
CORPORATE RECORDS MANAGEMENT FACILITY	100				100
DATA CENTRE CONVERGED NETWORK	155	110			265
PERIMETER SECURITY AND SEGREGATION	72		73		145
ICT STRATEGY 2014 - 2017	914	210			1,124
PUBLIC & EDUCATION WEB E-MAIL & ANTI- VIRUS THREAT MANAGEMENT UPGRADE	60				60
<u>FINANCE & PERFORMANCE</u>	<u>10,718</u>	<u>11,500</u>	<u>11,935</u>	<u>636</u>	<u>34,789</u>
ERP (FINANCIAL SYSTEMS)	718	500		500	1,718
INVESTMENT & MODERNISATION SCHEME	10,000	10,000	9,700		29,700
SERVICE TRANSFORMATION CAPITAL FUND			735		735
CAPITAL RESERVE FUND			500	136	636
SOUTH YORKSHIRE BROADBAND		1,000	1,000		2,000
FINANCE & CORPORATE SERVICES CAPITAL PROGRAMME	13,155	12,195	12,093	636	38,079

<u>FINANCE & CORPORATE SERVICES CAPITAL SOURCES OF FUNDING</u>	2015/16	2016/17	2017/18	2018/19	FOUR YEAR PROGRAMME TOTAL
	£'000s	£'000s	£'000s	£'000s	£'000s
CORPORATE RESOURCES	3,135	2,195	2,393	636	8,359
EARMARKED RESERVES	20				20
PRUDENTIAL BORROWING	10,000	10,000	9,700		29,700
TOTAL FINANCE & CORPORATE SERVICES PROGRAMME FUNDING	13,155	12,195	12,093	636	38,079

LEARNING & OPPORTUNITIES - CHILDREN AND YOUNG PEOPLE CAPITAL PROGRAMME 2015/16 TO 2018/19

CAPITAL INVESTMENT	2015/16	2016/17	2017/18	2018/19	FOUR YEAR PROGRAMME TOTAL	LATER. YEARS 2019/20 & BEYOND
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
COMMISSIONING & OPPORTUNITIES	650	250	250	250	1,400	250
EMERGING SCHEMES ALLOCATION	250	250	250	250	1,000	250
INTEGRATED SEND PATHWAY	400				400	
LEARNING & ACHIEVEMENT	11,170	5,520	3,710	5,700	26,100	4,900
SCHOOL PLACES	6,363	2,040	980	3,050	12,063	2,250
ADDITIONAL SCHOOL PLACES (INC. CONTINGENCY)	200	2,040	980	800	4,020	
STIRLING PRIMARY	400				400	
CARR LODGE (WOODFIELD) ACADEMY	2,402				2,402	
HEXTHORPE PRIMARY EXTENSION	1,071				1,071	
ARMTHORPE SOUTHFIELD	1,100				1,100	
ARMTHORPE				2,250	2,250	2,250
ASKERN SPA JUNIOR	120				120	
KIRKBY AVENUE PRIMARY	250				250	
RICHMOND HILL CENTRE REFURISHMENT	450				450	
SANDRINGHAM PRIMARY EXPAND & REFURB	370				370	
SCHOOLS CONDITION PROGRAMME (VALUES & LOCATIONS SUBJECT TO REVIEW)	2,200	2,000	2,000	2,000	8,200	2,000
SCHOOLS CONDITION PROGRAMME		2,000	2,000	2,000	6,000	2,000
SCHOOLS CONDITION PROGRAMME - FEES & CONTINGENCY	350				350	
RICHMOND HILL CENTRE REFURBISHMENT	250				250	
ELECTRICAL MAINS UPGRADES	320				320	
ARMTHORPE SOUTHFIELD PRIMARY	32				32	
ASKERN LITTLEMOOR INFANTS	32				32	
BENTLEY TOLL BAR PRIMARY	16				16	
CONISBROUGH BALBY STREET PRIMARY	32				32	
DENABY MAIN PRIMARY	16				16	
HEATHERWOOD SEN	32				32	
INTAKE PRIMARY	32				32	
MAPLE MEDICAL CENTRE PRU	8				8	
MEXBOROUGH HIGHWOODS PRIMARY	16				16	
MEXBOROUGH PITT STREET INFANTS	16				16	
NORTON INFANTS	32				32	
THORNE GREEN TOP PRIMARY	24				24	
TICKHILL ESTFELD PRIMARY	32				32	
ELECTRICAL LIGHTING UPGRADES	180				180	
ARKSEY PRIMARY	22				22	
BAWTRY MAYFLOWER PRIMARY	19				19	
BENTLEY NEW VILLAGE PRIMARY	55				55	
COPPICE SEN	32				32	
SCAWSBY ROSEDALE PRIMARY	29				29	
WADWORTH PRIMARY	23				23	
MECHANICAL SCHEMES	696				696	
ARMTHORPE SOUTHFIELD PRIMARY - BOILER UPGRADE	60				60	
CASTLEHILLS PRIMARY - HEATING RE-PIPE	80				80	
COPPICE PRIMARY - HEATING UPGRADE	120				120	
LAKESIDE PRIMARY - HEATING UPGRADE	24				24	
MAPLE MEDICAL CENTRE PRU - POOL	36				36	
DECOMMISSION & HEATING UPGRADE	32				32	
PARK SCHOOL PRIMARY - HEATING RE-PIPE	32				32	
STAINFORTH LONGTOFT PRIMARY - BOILER ROOM UPGRADE	48				48	
TICKHILL ESTFELD PRIMARY - HEATING RE-PIPE	32				32	
WARMSWORTH PRIMARY - BOILER UPGRADE	64				64	
WOODLANDS PRIMARY - HEATING UPGRADE	200				200	

LEARNING & OPPORTUNITIES - CHILDREN AND YOUNG PEOPLE CAPITAL PROGRAMME 2015/16 TO 2018/19

FABRIC SCHEMES	404					404
ADWICK PRIMARY - WINDOW UPGRADE	24					24
CANTLEY HAWTHORN PRIMARY - CONCRETE UPGRADE	16					16
KINGFISHER PRIMARY - WALLS, COPINGS & DRAINS UPGRADE	120					120
ROSEDALE PRIMARY - WINDOW UPGRADE	56					56
SANDRINGHAM PRIMARY - WINDOW & HALL FLOOR UPGRADE	20					20
SPROTBROUGH ORCHARD INFANTS - WINDOW UPGRADE	80					80
STAINFORTH KIRTON LANE INFANT - WINDOW UPGRADE	8					8
THORNE GREEN TOP PRIMARY - WINDOW UPGRADE	20					20
WOODLANDS PRIMARY - WINDOW UPGRADE	60					60
SCHOOL ROOF PROGRAMME (VALUES AND LOCATIONS SUBJECT TO REVIEW)	750	750				1,500
SCHOOL ROOF PROGRAMME		750				750
BAWTRY MAYFLOWER PRIMARY	80					80
CANTLEY HAWTHORN PRIMARY	240					240
DENABY MAIN PRIMARY	120					120
PLOVER PRIMARY, INTAKE	40					40
SPROTBROUGH ORCHARD INFANTS	120					120
ROOFING PROGRAMME FEES & CONTINGENCY	150					150
SAFEGUARDING & SECURITY - MINOR PROJECTS	80	80	80			240
SCHOOLS ACCESS INITIATIVE - ALL PHASES	50	50	50	50		200
AIMING HIGH FOR DISABLED CHILDREN	100	100	100	100		400
DEVOLVED FORMULA CAPITAL-SCHOOLS	1,382	500	500	500		2,882
PCP CLIENT CONTINGENCY	47					47
E SERVICES	198					198
INTEGRATED CHILDREN'S MANAGEMENT INFO SYSTEM (CHILDRENS SERVICES INFORMATION SYSTEM)	48					48
TEAM WORKING (DATA & CONNECTIVITY)	150					150
LEARNING & OPPORTUNITIES - CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME	11,820	5,770	3,960	5,950	27,500	5,150
LEARNING & OPPORTUNITIES - CHILDREN & YOUNG PEOPLE CAPITAL SOURCES OF FUNDING	2015/16	2016/17	2017/18	2018/19	FOUR YEAR PROGRAMME TOTAL	LATER. YEARS 2019/20 & BEYOND
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
EXTERNAL CONTRIBUTIONS						464
REVENUE CONTRIBUTION - GENERAL FUND	20				20	
SUPPORTED CAPITAL EXPENDITURE (C)	10,419	5,270	3,460	5,450	24,599	4,186
SUPPORTED CAPITAL EXPENDITURE (C) - DEVOLVED FORMULA CAPITAL	1,381	500	500	500	2,881	500
TOTAL LEARNING & OPPORTUNITIES - CHILDREN & YOUNG PEOPLE PROGRAMME FUNDING	11,820	5,770	3,960	5,950	27,500	5,150

REGENERATION & ENVIRONMENT CAPITAL PROGRAMME 2015/16 TO 2018/19

CAPITAL INVESTMENT	2015/16	2016/17	2017/18	2018/19	FOUR YEAR PROGRAMME TOTAL	LATER. YEARS 2019/20 & BEYOND
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
DEVELOPMENT	38,311	37,064	21,260	10,833	107,468	54,219
MANSION HOUSE IMPROVEMENTS	493				493	
MAJOR PROJECTS DELIVERY	371				371	
SCRIF - URBAN CENTRE	2,091	6,396	9,609	5,784	23,880	
RAIL ENGINEERING CAMPUS	15,000	15,000			30,000	
LEGI - FIRST POINT BUSINESS PARK	51	51	51	52	205	
WATERDALE CIVIC AND CULTURAL QUARTER	634			1,997	2,631	
CCQ - LATER PHASES (SUBJECT TO APPROVAL)				1,997	1,997	
CCQ - CINEMA INFRASTRUCTURE & PUBLIC REALM	634				634	
LAKESIDE INFRASTRUCTURE PROGRAMME	846	637			1,483	
LAKESIDE 2 - POWER SUPPLY	638	637			1,275	
LAKESIDE 1 (GENERAL) - INC. MIDDLE BANK PH V	208				208	
MAJOR TRANSPORT - REGENERATION LINK PROGRAMMES	18,467	14,980	11,600	3,000	48,047	54,219
FARRRS - PROJECT & DELIVERY	15,917	2,010			17,927	
SCRIF - FARRRS EXTENSION (GATEWAY TO SOUTH YORKS)	1,700	10,420	1,700		13,820	
SCRIF - DN7 PROJECT DELIVERY	850	2,150	9,100	3,000	15,100	
SCRIF - A630 WEST MOOR LINK DUALLING		400	800		1,200	9,268
SCRIF - A1/A19 LINK ROAD						44,951
CYCLING	208				208	
CYCLE PARKING	20				20	
LEGER WAY TOUCAN	80				80	
ARDEN GATE - WOODFIELD GREENWAY	108				108	
DONCASTER SUSTAINABLE CHOICES	150				150	
DROPPED CROSSINGS ON PEDESTRIAN ROUTES	50				50	
FOOTWAYS	30				30	
MINOR SCHEMES	50				50	
TRAVEL PLANS	20				20	
ENVIRONMENT	26,561	9,739	5,832	5,406	47,538	10,812
WASTE & RECYCLING	14,576	212			14,788	
CLOSED LANDFILL SITES/AFTERCARE	155				155	
LANDFILL SNAKEY WOOD / CROOKHILL ROAD	290				290	
INTERIM & LONG TERM WASTE PROCESSING	7,711				7,711	
WASTE TRANSFER STATION	5,970	212			6,182	
SANDALL STONES ROAD ROUNDABOUT	450				450	
TRANSPORT ELEMENT (ENVIRONMENT - IT & MAINT BLOCKS)	5,717	5,972	5,832	5,406	22,927	10,812
INTEGRATED TRANSPORT BLOCK	667	1,343	1,343	1,343	4,696	2,686
INTEGRATED TRANSPORT ALLOCATION	67	1,343	1,343	1,343	4,096	2,686
SAFER ROADS (LOCAL SAFETY SCHEMES)	300				300	
SAFER COMMUNITIES - LOCAL	50				50	
SAFER COMMUNITIES - MAIN	50				50	
SCHOOL REDUCED SPEED LIMITS	100				100	
SAFER ROADS MINOR SCHEMES	100				100	
NETWORK MANAGEMENT (TRAFFIC MANAGEMENT)	300				300	
TRAFFIC MANAGEMENT MEASURES LOCAL	50				50	
TOWN CENTRE PARKING	40				40	
DIRECTION SIGNING - BOROUGH WIDE	60				60	
TRAFFIC MANAGEMENT MEASURES MAIN	50				50	
TRAFFIC MANAGEMENT MINOR SCHEMES	100				100	

REGENERATION & ENVIRONMENT CAPITAL PROGRAMME 2015/16 TO 2018/19

CAPITAL INVESTMENT	2015/16	2016/17	2017/18	2018/19	FOUR YEAR PROGRAMME TOTAL	LATER. YEARS 2019/20 & BEYOND
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
MAINTENANCE BLOCK	5,050	4,629	4,489	4,063	18,231	8,126
MAINTENANCE BLOCK ALLOCATION	785	3,815	2,918	2,641	10,159	5,282
CARRIAGEWAY MAINTENANCE SCHEMES	2,070	220			2,290	
A635 BARNSELEY ROAD MARR - SAFETY SCHEME	248				248	
A1146 HATFIELD LAND, THORNE - SAFETY SCHEME	326				326	
CROSS ST/LOW ROAD/TICKHILL ROAD, BALBY - RE-SURFACING	80				80	
WARDE AVENUE, BALBY - RESURFACING	77				77	
FAIRVIEW AVENUE & OSBORNE AVENUE, WOODLANDS - RE-SURFACING	63				63	
HILL TOP ROAD, CONISBROUGH - RE-SURFACING	220	220			440	
CHRIST CHURCH ROAD, DONCASTER - RE-SURFACING	86				86	
A19 ST. GEORGES BRIDGE - RE-SURFACING	270				270	
FOOTWAY RECONSTRUCTION SCHEMES	150				150	
SURFACE DRESSING	550				550	
STRUCTURAL MAINTENANCE	2,195	594	1,571	1,422	5,782	2,844
BRIDGES LTP ALLOCATION	648	594	1,571	1,422	4,235	2,844
CLOWNES BRIDGE, HATFIELD WOODHOUSE	120				120	
PISSY BEDS DRAIN CULVERT	120				120	
A19 ST GEORGES BRIDGE	532				532	
A19 TILTS HILL DRAIN CULVERT REPLACEMENT	10				10	
DANUM SCHOOL FOOTBRIDGE	150				150	
FISH POND BRIDGE, BAWTRY	10				10	
INTAKE SCHOOL FOOTBRIDGE	150				150	
SOUTHERN BUS STATION SUBWAY INFILL	180				180	
A18 RACECOURSE FOOTBRIDGE	150				150	
SPROTBROUGH CANAL BRIDGE	50				50	
PRINCIPAL INSPECTIONS AND ASSESSMENTS	75				75	
SMARTLIGHT STREET LIGHTING PROGRAMME (IMF)	6,268	3,555			9,823	
HOUSING	43,979	33,544	30,910	29,160	137,593	
EMPTY PROPERTY STRATEGY	2,620	1,600	1,600		5,820	
EMPTY PROPERTY (REFURB) - LANDLORD GRANTS (DMBC)	492				492	
EMPTY PROPERTY INVESTMENT SCHEME	364	1,600	1,600		3,564	
EMPTY PROPERTY INVESTMENT SCHEME HCA MATCH	1,764				1,764	
LOANS & GRANTS - ANNUAL PROGRAMME	148				148	
HOUSING CRISIS GRANT	1				1	
RELOCATION GRANTS	13				13	
DECENCY LOANS	85				85	
CRISIS LOANS	49				49	
COUNCIL OWNED GYPSY & TRAVELLER & RESIDENTIAL SITE IMPROVEMENTS	300	300	300	300	1,200	
AFFORDABLE HOUSING	7,915	9,254	9,350	8,240	34,759	
AFFORDABLE HOUSING PROJECT	99				99	
AFFORDABLE HOUSING LAYDEN DRIVE	350				350	
COUNCIL HOUSE BLD PROG BLOOMHILL	11				11	
COUNCIL HOUSE BLD PROG NEWLANDS	14				14	
COUNCIL HOUSE BLD PROG LAWN AVE	5				5	
COUNCIL HOUSE BLD PROG DAVIS RD	14				14	
COUNCIL HOUSE BLD PROG SHERWOOD	5				5	
COUNCIL HOUSE BLD PROG TRAFALGAR STREET	408	94			502	
COUNCIL HOUSE BLD PROG MARLBOROUGH AVE	448	60			508	
COUNCIL HOUSE BLD PROG ASKERN	250	800	1,110		2,160	
COUNCIL HOUSE BLD PROG BENTLEY	378				378	
COUNCIL HOUSE BUILDING PROGRAMME PHASE 2	5,393	8,060	8,000	8,000	29,453	
COUNCIL HOUSE BUILDING CROASDALE GARDENS	300				300	
COUNCIL HOUSE BUY BACK SCHEME	240	240	240	240	960	
DECENCY STANDARDS	3,100	3,000	3,000	3,000	12,100	
DECENCY ENVIRONMENTAL - FENCING/BOUND WALLS	1,600	1,500	1,500	1,500	6,100	
CAPITAL PROGRAMME DELIVERY	1,500	1,500	1,500	1,500	6,000	
PLANNED MAINTENANCE - BUILDING SERVICES	8,906	5,800	5,850	6,100	26,656	
VOIDS WORKS	2,400	2,400	2,400	2,400	9,600	
CAPITAL ELEMENTAL REPLACEMENT	3,257	900	1,450	1,700	7,307	
EXTERNAL PLANNED MAINTENANCE & REACTIVE ELEMENTAL WORKS	3,249	2,500	2,000	2,000	9,749	

REGENERATION & ENVIRONMENT CAPITAL PROGRAMME 2015/16 TO 2018/19

CAPITAL INVESTMENT	2015/16	2016/17	2017/18	2018/19	FOUR YEAR PROGRAMME TOTAL	LATER. YEARS 2019/20 & BEYOND
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
PLANNED MAINTENANCE - OTHER	20,990	13,590	10,810	11,520	56,910	
ELECTRICAL & MECHANICAL	3,280	3,460	4,360	5,160	16,260	
LIFT REFURBISHMENT	790			100	890	
ASBESTOS REMOVALS	1,000	800	800	800	3,400	
UNADOPTED PATHS	560	560	560	560	2,240	
COMMUNAL AREA IMPROVEMENTS	3,000	3,000	3,000	3,000	12,000	
THERMAL EFFICIENCY (ECO WORKS)	8,860	2,500			11,360	
THERMAL EFFICIENCY (ROOF REPLACEMENTS)	2,500	1,500			4,000	
STRUCTURAL	150	150	150	150	600	
ADDITIONAL PRESURES - SECONDARY BATHROOMS	300	700	1,000	1,000	3,000	
COMMUNAL HALL / SHOPS FLATS	150	350	350	350	1,200	
GARAGE SITES - INVESTMENT	400	400	400	400	1,600	
FLEET REPLACEMENT SCHEME		170	190		360	
TRADING & SUPPORT SERVICES	6,551	575	200		7,326	
BUILDINGS IMPROVEMENT PROGRAMME (BIP)		200	200		400	
BIP - COLONNADES	700				700	
BIP - RETAINED LIBRARIES	132				132	
SERVICE TRANSFORMATION CHALLENGE	375	375			750	
RETAINED BUILDINGS CONDITION IMPROVEMENT WORKS	250				250	
POOL CAR PURCHASES	759				759	
MAIN FLEET PURCHASES	3,257				3,257	
MARKETS & TOWN CENTRES INVESTMENT SCHEME	233				233	
MTCIS - MEXBOROUGH	297				297	
MTCIS - ROSSINGTON	70				70	
MEXBOROUGH MARKETS IMPROVEMENTS	268				268	
WOOL MARKET RE-WIRING	100				100	
TOWN CENTRE MARKET TOILETS & WASH DOWN FACILITY REFURBISHMENT	110				110	
REGENERATION & ENVIRONMENT CAPITAL PROGRAMME	115,402	80,922	58,202	45,399	299,925	65,031

REGENERATION & ENVIRONMENT REVENUE COSTS OF CAPITAL	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
CCQ WDA INTEREST	115	141	50		306	
REGENERATION & ENVIRONMENT REVENUE COSTS OF CAPITAL	115	141	50		306	
REGENERATION & ENVIRONMENT CAPITAL PROGRAMME INCL. REVENUE COSTS OF CAPITAL	115,517	81,063	58,252	45,399	300,231	65,031

REGENERATION & ENVIRONMENT CAPITAL SOURCES OF FUNDING	2015/16	2016/17	2017/18	2018/19	FOUR YEAR PROGRAMME TOTAL	LATER. YEARS 2019/20 & BEYOND
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
CORPORATE RESOURCES	5,127	1,487	200		6,814	2,320
EARMARKED RESERVES	180				180	
EXTERNAL CONTRIBUTIONS	20,900	993	-2,113	387	20,167	-1,068
GRANTS	19,066	34,446	21,209	8,784	83,505	51,099
MAJOR REPAIRS RESERVE	26,025	21,387	19,313	17,831	84,556	
PRUDENTIAL BORROWING	22,925	5,049	3,223	-387	30,810	1,468
REVENUE CONTRIBUTION - GENERAL FUND	354	689			1,043	
REVENUE CONTRIBUTION - HRA	12,054	9,773	10,187	11,029	43,043	
SUPPORTED CAPITAL EXPENDITURE (C)	7,187	6,423	5,883	5,458	24,951	11,212
USABLE CAPITAL RECEIPTS (HOUSING)	575	300	300	300	1,475	
USABLE CAPITAL RECEIPTS (SERVICE TRANSFORMATION CHALLENGE)	375	375			750	
WATERDALE DEVELOPMENT ACCOUNT	749	141	50	1,997	2,937	
TOTAL REGENERATION & ENVIRONMENT PROGRAMME FUNDING	115,517	81,063	58,252	45,399	300,231	65,031

Doncaster Council's Capital Programme 2015/16 – 2018/19 – Summary of New Inclusions

2015/16 values are listed first and *then the four year programme total values are in brackets.*

Adults, Health and Well-Being Programme**AHWB/1516/001 – Social Care Community Capacity Grant £0.8m (£2.5m)**

Capital grant from the Department for Communities and Local Government to support capital investment in adult social care services. Health and Well-Being Board will developed a programme for this grant and present to Cabinet for approval.

Finance and Corporate Services Programme**FCS/1516/001 – ICT Data Centre Converged Network £0.2m (£0.3m)**

Upgrade of both the ICT data centres (primary in the Civic Offices and secondary in Colonnades) to meet future requirements, new/additional workloads and methods of working i.e. Bring Your Own Device and agile working, ensuring high and flexible availability and business continuity. Funded by Corporate Resources.

FCS/1516/002 – ICT Perimeter Security and Segregation £0.1m (£0.2m)

Replacement of ICT perimeter security and segregation firewall devices that protect the Council's network from internet threats and also segregate internal networks such as the Public Sector Network (primarily used for secure email communications with central government), Schools network and Public network. Needed to allow the Council to accept card payments and for certification which allows DMBC to connect to government departments and services such as the Department for Work and Pensions for benefit claims. Funded by Corporate Resources.

FCS/1516/003 – ICT Strategy 2014-2017 £0.9m (£1.124m)

The ICT Strategy was approved by Cabinet on 5th November 2014. A number of capital items were identified in addition to the existing capital funding allocated for ICT. These included Single Business Intelligence Store and Big Data, Internal Self Service, Data Management, GIS, Mobile/Agile, ICT Equipment Refresh and Cloud and IT Government Strategy. Funded by Corporate Resources.

FCS/1516/004 – Public and Education Web E-mail Anti-Virus and Threat Management Upgrades £0.1m

The Council manages security across three separate networks, Corporate, Schools and Public (used by Doncaster libraries). This bid is to upgrade the schools network security products that provide web (internet browsing) and email anti-virus and threat management filtering hardware and software to ensure protection to essential systems and computers on these networks. Funded by Corporate Resources **£40k** and an Earmarked Reserves that is funded from contributions from schools **£20k**.

Learning and Opportunities – Children and Young People Programme

LOCYP/1516/001 – Armthorpe Southfield Primary School Expansion £0.4m

Essential works to address shortage of primary school places in Armthorpe. The **£0.4m** increase in cost (to **£1.1m** for 2015/16) is to increase the existing scheme based on detailed specification of need and delivery of three additional classrooms, new hall and school remodelling. 90 school places will be created for September 2015 as a result of this development. Funded by Capital Maintenance grant.

LOCYP/1516/002 – Additional Safeguarding and Security for Schools £0.1m (£0.2m)

Essential works to address school safeguarding and security issues and meet Ofsted requirements. This budget will be allocated as definite needs become clearer during the year. Previous work includes health and safety work, fencing and security issues on school premises. Schools are required wherever possible to provide funding from their own resources to contribute towards this work. Funded by Capital Maintenance grant.

Regeneration and Environment Programme

RE/1516/002 - Mexborough Markets Improvements £0.3m

The existing fire alarm, emergency lighting, and electrical distribution boards have all been identified as not being to current standards by the respective maintenance testing and inspection contractors with a recommendation these are replaced with fully compliant systems. A new fire alarm will be installed (**£26k**), and emergency lighting and electrical distribution installations completed (**£52k**). The failure to put in place an action plan to address these issues would either lead to the closure of the Market or it be allowed to operate, putting the Council at risk.

The existing market hall roof is leaking in several locations which is posing health and safety issues to stall holders and the general public. The roof will be renewed as soon as possible (**£135k**). Funded by Corporate Resources.

RE/1516/003 - Wool Market Re-wiring £0.1m

The internal wool market stalls have recently had a statutory electrical test by the Council's corporate hard wired testing contractor and it was identified that the existing stalls do not meet current standards and it is recommended they are all rewired to current standards as part of the test report. If this work is not complete, this will be a health and safety issue. Funded by Corporate Resources.

RE/1516/004 - Town Centre Market Toilets and Corn Exchange Wash Down Facility Refurbishments £0.1m

The existing toilets at both Chappel Drive and the main market have been identified as not fit for purpose, do not meet current standards and require full electrical, mechanical and fabric upgrades. The toilets are not DDA compliant and the hot water temperature does not comply with current building regulations. The services are used by both traders and customers and neither toilets are pay-to use. It is a statutory requirement to provide toilets. If the toilets are not

refurbished (**£60k**), the market will not close but we face complaints from customers and on-going repairs and maintenance bills.

The Corn Exchange wash down facility for use by market traders has been identified as being in very poor condition and requires a full refurbishment (**£25k**). This area is used by traders to wash tools, equipment and their hands and Environment Health have also expressed concerns regarding its current state. Both elements are funded by Corporate Resources.

RE/1516/006 - SCRIF FARRRS Phase 2 (Additional Resources) – **£0.5m** in 2016/17

Provision of new highway between A638 Bawtry Road and Hurst Lane to complete the FARRRS project linking the airport to the motorway network. A SCRIF outline business case has been approved for the original phase 2 project but a **£4m** additional extension to the project is being developed to provide a new link to Warning Tongue Lane providing congestion relief to local residents and improved access to the Yorkshire Wildlife Park.

The majority of the increase of the **£4m** will be sought from developers, the Wildlife Park and SCRIF but to a bid of **£0.5m** of Corporate Resources has been made for the revised scheme.

RE/1516/025 - Retained Building Condition Improvement Works **£0.3m**

The Council is centralising its building management functions and over a hundred buildings do not have building / structural surveys and may need works completing to them. Surveys are estimated to be completed before the end of 2014/15 and works completed in 2015/16. However, until these surveys are complete it is not known what works will be needed and an estimate of **£0.3m** has been added. This bid is for works, not surveys as that is a revenue cost.

This is an initial allocation in 2015/16 to address the most pressing works but it is highly likely that further works will be required, possibly funded through receipts generated through the Asset Rationalisation Programme. These works are Priority 1, which must be addressed urgently as they are necessary to prevent closure of premises, remedy health and safety issues and/or prevent breach of legislation this year. Priority 1 does not include health and safety issues that pose an immediate health and safety threat and these should be dealt with immediately when identified. Funded by Corporate Resources.

Scheme name	Scheme Details
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Spend Profile					
2015/16	2016/17	2017/18	2018/19	Total Four Year Programme	Later Years

Appendix 3a - Approved Committed Projects - Corporate Resources**Adults, Health and Well-Being**

Cusworth Hall & Ancillary Buildings	Capital works to deliver approved Asset Maintenance Plan
Museum & Art Gallery Chiller	Replacement of chiller for air handling system
Sub Total - Adults, Health and Well-Being	

15				15	
30				30	
45	0	0	0	45	0

Finance and Corporate Services

Digital Council	A strategy to enable the Authority to have modern, responsive and efficient technology
Virtual Server Expansion/Refresh	Additional server hardware and software
Enterprise Resource Planning (ERP) system	Implementation of a new financial system improving integration of systems, information improvement for management and decision making and help deliver service provision efficiencies
Storage Expansion/Refresh	Expansion of data storage
Sub Total - Finance and Corporate Services	

316				316	
	30			30	
718				718	
75				75	
1,109	30	0	0	1,139	0

Regeneration and Environment

Major Projects Team Project Delivery - Capital	Project delivery team, delivering the Council's major projects. Funded through revenue and capital budgets.
Snaky Wood / Crookhill Road Closed Landfill	Control mechanisms at closed landfill
DN7 Project	Design and development of link road for DN7 project areas
SCRIF - FARRRS Construction	Provides last phase of road scheme from A638 to Hurst Lane (LTP & SCRIF funding)
Mansion House Improvements	Improvements to Mansion House
Sub Total - Regeneration and Environment	

371				371	
290				290	
200				200	
400				400	
298				298	
1,559	0	0	0	1,559	0

Total Appendix 3a - Approved Committed Schemes - Corporate Resources

2,713	30	0	0	2,743	0
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Appendix 3b - Approved Un-Committed Projects - Corporate Resources**Adults, Health and Well-Being**

Doncaster Cultural & Leisure Trust	Funding for proposed capital expenditure requirements over the programme to enable centres to be 'fit for purpose'
Sub Total - Adults, Health and Well-Being	

975	938	1,190		3,103	
975	938	1,190	0	3,103	0

Finance and Corporate Services

Electronic Document Record Management System	Current contract expires Oct 2014, funding required to ensure back-to-back provision is in place for upgrade/replacement for EDRMS
ICT Infrastructure Hardware Upgrades	Replacement of key ICT systems that provide central ICT services to the Council
Virtualised Oracle Environment	Replacement of ICT equipment currently hosting corporate oracle databases
ICT - Corporate Storage	To address a potential lack of expansion in storage capacity for 2016/17
Enterprise Resource Planning (ERP) system	Upgrades & enhancements will be required to ensure that ERP is fit for purpose
Corporate Records Management Facility	Provision of appropriate shelving for a long term corporate records management facility
Service Transformation Fund - Capital	Allocation to fund service transformation costs
South Yorkshire Broadband	DMBC's contribution to delivery super-fast broadband to 95% of South Yorkshire
Capital Reserve Fund	Allocation to fund unexpected capital costs and guard against delaying schemes if an asset sales is delayed
Sub Total - Finance and Corporate Services	

500				500	
160	150			310	
	110			110	
85	85	85		255	
	500		500	1,000	
100				100	
		735		735	
	1,000	1,000		2,000	
		500	136	636	
845	1,845	2,320	636	5,646	0

Regeneration and Environment

Lakeside Power Supply	New primary electrical substation (M18 J3) to enable cost effective and long term resolution of the electricity capacity problem in Doncaster – allowing the Council to dispose of, and develop, their land assets
Closed Landfill Sites / Aftercare	Rolling programme for the replacement of control mechanisms at closed landfills
Waste Transfer Station	Contingency for construction of Waste Transfer Station
Buildings Improvements Programme - Phase 1 & 2	Investment to address condition related projects to ensure buildings remain fit for purpose, operation and safe
SCRIF - North Doncaster A1-A19 Link Road	Provision of new highway between A1 Redhouse & A19 Toll Bar to enable regeneration & improve access to Adwick & Carcroft
SCRIF - Hatfield Link Road (DN7 Project) Main Contract Works	Main contract works for the link road to enable the DN7 regeneration project to proceed (Corporate Resource Element)
Sandall Stones Road Roundabout	Installation of a roundabout following public consultation, forward planning to aid the development of nearby sites and a planning requirement of the Waste Transfer Station
Sub Total - Regeneration and Environment	

638	637			1,275	
155				155	
200				200	
832	200	200		1,232	
				0	2,320
650	150			800	
365				365	
2,840	987	200	0	4,027	2,320

Total Appendix 3b - Approved Un-Committed Schemes - Corporate Resources

4,660	3,770	3,710	636	12,776	2,320
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Scheme name	Scheme Details
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Spend Profile					
2015/16	2016/17	2017/18	2018/19	Total Four Year Programme	Later Years

Appendix 3c - New Requests for Approval - Corporate Resources**Finance and Corporate Services**

ICT Data Centre Converged Network CR 06 (FCS/1516/001)	Upgrade of the ICT data centres at the Civic Office and the Colonnades to meet future requirements and ways of working i.e. agile working
ICT Perimeter Security and Segregation CR 07 (FCS/1516/002)	Replacement of ICT perimeter security and segregation firewall devices that protect the Council from internet threats and segregate internal networks
ICT Strategy 2014-17 CR 08 (FCS/1516/003)	A number of schemes identified in the ICT Strategy that was approved at Cabinet on 05/11/14
Public and Education Web E-mail Anti-Virus and Threat Management Upgrades CR 09 (FCS/1516/004)	Upgrade the public and education web and e-mail anti-virus and threat management filtering hard and software
Sub Total - Finance and Corporate Services	

155	110			265	
72		73		145	
914	210			1,124	
40				40	
1,181	320	73	0	1,574	0

Regeneration and Environment

Mexborough Markets Improvements CR 01 (RE/1516/002)	Replacement of fire alarm, emergency lighting and electrical distribution boards and improvement to roof, all on health and safety grounds
Wool Market Re-wiring CR 02 (RE/1516/003)	Re-wiring of the internal wool market stalls as not meeting standards
Town Centre Market Toilets and Wash Down Facility Refurbishment CR 03 (RE/1516/004)	Upgrade of the existing toilets at both Chappell Drive and the main market and refurbishment of the market traders wash down facility at the Corn Exchange
SCRIF FARRRS Phase 2 (Additional Resources) CR 04 (RE/1516/006)	Additional resources as part of outline funding package for the additional link to Warning Tongue Lane and Yorkshire Wildlife Park
Retained Buildings Condition Improvement Works CR 10 (RE/1516/025)	Allocation for capital works to buildings that will become centrally managed and currently have no structural surveys attached to them. Works will be Priority 1, meaning works are urgent to enable buildings to remain open.
Sub Total - Regeneration and Environment	

268				268	
100				100	
110				110	
	500			500	
250				250	
728	500	0	0	1,228	0

Total Appendix 3c - New Requests for Approval - Corporate Resources

1,909	820	73	0	2,802	0
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Total Corporate Resources

9,282	4,620	3,783	636	18,321	2,320
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